

Tuition and Fee Advisory Board of the University of Oregon Meeting Summary | November 15, 2019

The 2019–2020 Tuition and Fee Advisory Board (TFAB) of the University of Oregon met in the Johnson Hall Conference Room at 3:00 p.m. on the UO's Eugene campus on November 15, 2019. Below is a summary of the meeting; documents reviewed during the meeting are available [online](#).

Attending: Robin Clement, Erica Daley, Kevin Marbury (co-chair), Andy Marcus, Jamie Moffitt (co-chair), JP Monroe, Ryan Nguyen (*Daily Emerald*), Hal Sadofsky, Kathie Stanley, Janet Woodruff-Borden

Staff: Debbie Sharp (Office of the VPFA)

Welcome and introductions. Co-chair Kevin Marbury, vice president for student life, welcomed the group and invited all participants to introduce themselves.

Growth initiative. Co-chair Jamie Moffitt, vice president for finance and administration/chief financial officer, provided a financial briefing on the university's enrollment growth initiative. The briefing included an overview of major revenue streams, revenue and cost dynamics, cost drivers, and tuition revenue. Moffitt discussed many actions taken by the university to address budget pressures including budget cuts, cost savings initiatives, launching of new programs, and legislative activities. She also discussed the overall enrollment growth initiative, including the many necessary investments such as increased regional recruiters, increased national recruitment activities, and increased fee remissions. TFAB members discussed the impacts on resident and non-resident student enrollment, possible changes to the Public Employees Retirement System (PERS), comparative tuition rate increases by peer institutions, and the impact of graduate tuition on university revenue. Moffitt's presentation is available [online](#).

Long-term projections. Moffitt presented the [long-term projection documents](#) and analysis that were shared with the UO Board of Trustees in May 2019. These projections looked at 24 different potential long-term budget scenarios, with varying assumptions about tuition rate increases, domestic enrollment, international enrollment, state funding and labor costs. She also shared the [FY20 budget expenditure report](#) presented to the Board in September 2019. The document includes projected operating expenditures, projected operating revenue, and projected capital expenditures for FY20. TFAB members discussed how PERS amounts are allocated across institutions, overall enrollment, and the challenge of PERS liabilities compounded by the difficult landscape for international student enrollment.

Adjournment. The meeting adjourned at 4:19 p.m.