The 2020–2021 Tuition and Fee Advisory Board (TFAB) of the University of Oregon met virtually at 8:30 a.m. on Friday, October 30, 2020. Below is a summary of the meeting; documents discussed during the meeting are available online.

**Attending:** Melynn Bates, Isaiah Boyd, Jim Brooks, Robin Clement, Lara Grant, Reina Harwood (guest), Patricia Hersh, Saul Hubbard (guest), Stuart Laing, Kevin Marbury (co-chair), Jamie Moffitt (co-chair), JP Monroe, Doneka Scott, Aidan Short, Conrad Sproul, Kathie Stanley, Edna Ventura, Harry Wonham, Janet Woodruff-Borden

**Staff:** Debbie Sharp (Office of the VPFA)

**Introductions.** Co-chair Kevin Marbury, vice president for student life, welcomed the group and invited participants who were not present at the previous meeting to introduce themselves. He also encouraged people to ask questions during the meeting to ensure understanding.

**UO budget information.** Co-chair Jamie Moffitt, vice president of finance and administration and CFO, provided an overview of the university budget. This included an explanation of the budget structure, key sources of funding, the main cost drivers, revenue and cost dynamics, and trends related to enrollment. Moffitt discussed the Education and General (E&G) fund, which represents a little over half of the annual budget, at about $560 million, the majority of which is spent on schools and colleges, central administration budgets (e.g., information services, libraries), and institutional expenses (e.g., utilities). She also discussed the relationship between state support and tuition, UO dependence on nonresident tuition, the impact of the state-mandated Public Employees Retirement System (PERS) and Public Employees Benefit Board (PEBB) programs on the university, and how the decline in international students has dramatically affected the UO budget.

Questions from the group included how auxiliaries and other units are charged overhead, the meaning of net tuition, expectations for changes in PERS and PEBB, and the budget impact of investments in online education. Presentation materials are available online.

**Financial impact of COVID-19.** Moffitt presented an update on the FY20 impact of COVID-19 on the UO financial situation, the actions the institution has taken to reduce expenditures, and projections of the COVID-19 financial impact for FY21. She outlined the uncertainty and risk faced by the UO at the end of winter term (March 2020), noting that while enrollments held steady in spring term, campus auxiliary operations faced significant impacts due to the campus shut down. Moffitt also shared many actions taken to reduce expenditures, including freezes on hiring, pay actions, and travel; voluntary pay reductions by senior leadership; and HR actions in auxiliary operations. The information is available online.

**Adjournment.** The meeting adjourned at 10:00 a.m.