The 2020–2021 Tuition and Fee Advisory Board (TFAB) of the University of Oregon met virtually at 4:00 p.m. on Friday, February 5, 2021. Below is a summary of the meeting; documents discussed during the meeting are available online.

**Attendance:** Melynn Bates, Leo Baudhuin (guest), Isaiah Boyd, Jim Brooks, Connor Burton (guest), Robin Clement, Lara Grant, Bill Harbaugh (guest), Patricia Hersh, Saül Hubbard (guest), Zack Johnson (guest), Nick Keough (guest), Stuart Laing, Rocco Luiere (guest), Joanna Mann (guest), Kevin Marbury (co-chair), Ella Meloy (guest), Jamie Moffitt (co-chair), Juan-Carlos Molleda, JP Monroe, Doneka Scott, Conrad Sproul, Kathie Stanley, Quynh-Chi Tran (guest), Jenna Travers (guest), Kate Tobin (guest), Edna Ventura, Whitney Warth, Harry Wonham, Timothy Withrow (guest), and Janet Woodruff-Borden.

**Staff:** Debbie Sharp (Office of the VPFA)

**Introductions.** Co-chair Kevin Marbury, vice president for student life, welcomed TFAB members and guests to the meeting. He then discussed the planned agenda for the last meeting of the 2020-21 Tuition and Fee Advisory Board.

**Tuition and Fee Policy Book.** JP Monroe, director of institutional research, discussed the 2021-22 Tuition and Fee Policy Book, a draft redlined version of which is available online. He shared that there are three substantive changes: clarifying how federal and Oregon state rules apply to non-resident veterans; updates to programs eligible for “staff rate” privileges; and updated language regarding the university/school partnership co-pay program. TFAB members were encouraged to share any further issues or suggestions regarding the fee book with Monroe.

**Final discussion of proposed fees and rates.** Marbury welcomed more discussion on the proposed fees and rates, noting that there have been some questions about the new proposed Athletics Ticket Fee (the proposal and supporting documents for which are available online). TFAB members discussed the ASUO Incidental Fee (I-Fee) reallocation decision, the importance of updating websites and UO communications materials to reflect the ASUO Senate decision, potential benefits of a new proposed Athletics Fee, and long-term impacts on current and incoming UO students. It was also noted that the I-Fee undergoes a review process separate from TFAB; ASUO works with the UO president and UO Board of Trustees on the Incidental Fee proposal. Marbury shared that preliminary discussions are underway between UO Athletics and Student Life about how best to manage access to UO Athletics events for current undergraduate UO students who would not be charged the new Athletics Ticket Fee.

**Undergraduate tuition.** Co-chair Jamie Moffitt, vice president of finance and administration and CFO, noted that TFAB has met eleven times, including the student forum on tuition, spending over fifteen hours in the process, discussing budget background, tuition rates, student impacts, and proposed tuition and fees. She explained that the key topic of the final meeting is to make...
recommendations on tuition rates for the incoming undergraduate cohort. Moffitt shared some sensitivity analysis documents, which are available online. She explained the four scenarios which each have different assumptions around FY22 state appropriation and fall 2021 enrollment levels. For each scenario, different increase rates are presented for resident and non-resident tuition, showing the resulting FY22 E&G Fund budget gap in each case. The sensitivity analysis documents are available online.

Moffitt then shared an updated undergraduate tuition calculator that calculates the rate of increase for the combined tuition and mandatory fee proposals, with the option to add the new proposed Athletics Ticket Fee in the calculation. This allowed TFAB members to see a total amount for combined tuition and fees for FY21-22. Moffitt noted that the I-Fee is not included in the tuition calculator.

TFAB members discussed UO undergraduate tuition, noting that non-resident tuition rates are fairly close to the market rate already. The group also asked questions of enrollment management staff to better understand how increases of different sizes would likely impact student demand. TFAB members considered the concept of proposing a total combined increase of tuition and administratively controlled mandatory fees for the incoming undergraduate student cohort. The group reviewed a range of different tuition scenarios, including various rates for resident and non-resident students, as well as varying levels of enrollment and state appropriations for FY22. TFAB members emphasized a commitment to students, acknowledging the high level of uncertainty, financial challenges, and increasing costs of higher education. A complete summary of the tuition and fee rates considered by TFAB will be available in the February 2021 TFAB recommendations memo to the president.

Co-chairs Moffitt and Marbury thanked the members of the Tuition and Fee Advisory Board for their hours of work. They also reminded TFAB members that the recommendations memo is an attempt to reflect the different views and issues raised during the many hours of discussion, so the president gets the benefit of all ideas presented. The co-chairs discussed the process for drafting and editing the recommendations memo and thanked TFAB members in advance for their help with reviewing the draft memo. They also reminded the group of the option for TFAB members to submit a minority report if they would like to provide the president their own recommendations. The co-chairs reiterated their appreciation for the work of the group.

Adjournment. The meeting adjourned at 5:30 p.m.