**Tuition and Fee Advisory Board of the University of Oregon**

**Meeting Summary | February 3, 2025**

The 2024–2025 Tuition and Fee Advisory Board (TFAB) of the University of Oregon met in the Swindells room 230 of the Erb Memorial Union (EMU) at 4:00 p.m. on Monday, February 3, 2025. A remote option was available by request; three people attended the meeting remotely. Below is a summary of the meeting; documents discussed during the session are available [online](https://tuition.uoregon.edu/updates).

**Attending**: Sara Allison, Melynn Bates, Krista Borg, Mark Diestler, Brian Fox, Heather Gustafson, Mariam Hassan, Justin Krier, Bruce McGough, Lamia Khan (remote), Laura Lee McIntyre, Jamie Moffitt (co-chair), JP Monroe (remote), Huntyr Morgan, Kyle Richardson (guest), Kerlos Rizk (remote), Hal Sadofsky, Grant Schoonover, Amy Squires, Kathie Stanley, and Andy Winden.

**Staff**: Debbie Sharp (Office of the Senior VPFA).

**Introductions**. Co-chair Jamie Moffitt, senior vice president for finance and administration and CFO, welcomed the group and invited everyone to introduce themselves.

**Tuition and fee policy book**. Brian Fox, associate vice president of budget, financial analysis and data analytics, shared the UO Tuition and Fee Policy Book with TFAB, noting that the document outlines university policies on tuition, mandatory enrollment fees and other charges, fines, and fees. He explained that TFAB members received a redlined copy showing changes from the previous year and that the updated document that would eventually go to the Board of Trustees (BOT) for review and approval at the March meeting. Fox welcomed input from the group, noting how important it is to review the content thoroughly to ensure accuracy and clarity. He also explained that there are a set of tuition tables that are also sent to the BOT; in that document people can find the specific tuition and fee rates for each undergraduate tuition cohort as well as graduate tuition rates and the campus-based fees recently discussed by TFAB.

The group discussed the list of graduate programs that are unavailable for staff tuition fee discount, noting that all seven Oregon public universities participate in the faculty/staff tuition benefit program.

The redlined fee book discussed during the meeting is available [online](https://tuition.uoregon.edu/updates).

**Technology fee and MBA/MSF concurrent degree**. Fox went on to clarify a couple of issues that came up in previous meetings. He explained that during the technology fee presentation, CIO Abhijit Pandit mentioned that the proposed technology fee for incoming undergraduate students would be $67.00. Fox wanted to clarify that the technology fee for graduate students in FY2026 would be $66.00.

On the topic of the proposed changes to the MBA/MSF concurrent degree, Fox explained that the Lundquist College of Business will work with the Division of Graduate Studies and the Registrar’s Office to ensure that current students are properly coded—based on their program of study—after the conclusion of their first year, which will ensure that they pay the correct rate for both degrees.

The group discussed whether there are other concurrent graduate degrees on campus that have altered fee schedules and could be enhanced by improved billing procedures.

**Matriculation fee.** Moffitt provided an overview of the matriculation fee, which is a one-time fee charged to newly admitted students upon enrollment. She explained that the one-time fee replaced a variety of initial enrollment fees and is used to support the academic programming for Freshman Interest Groups (FIGs) and other learning communities. Moffitt also noted that the university has historically linked the matriculation fee increase to the resident undergraduate tuition rate increase, as both sets of revenue are covering the same basic cost drivers.

**Memo process**. Moffitt reminded the group about the university’s cost drivers and the many weeks of discussions about undergraduate tuition. She reminded the group of the need to make a recommendation on undergraduate tuition for incoming resident and nonresident students. Moffitt explained that the memo describing the process and recommendations would go to the president and be forwarded to the Board of Trustees, and that TFAB members would have a chance to make suggested edits to the memo to ensure that it accurately described the discussions in the TFAB meetings. She also reminded TFAB members that, if their thoughts are not reflected in the memo, they may opt to write a minority memo, which would also go to the president and form part of the board meeting packet.

**Undergraduate tuition**. Fox used the tuition calculator with the group to consider many different scenarios, adjusting enrollment assumptions, levels of state appropriation, compensation, and different assumptions for revenue from summer and graduate tuition.

The group discussed various elements of uncertainty, including state appropriations, compensation negotiations underway, and faculty and student worker compensation assumptions within the tuition calculator. They also talked about financial impacts on students and families, how OSU costs compare to UO, the impact on the UO budget of tuition revenue, and how other universities might be dealing with the challenges of increasing costs. Participants considered how international student recruiting may be impacted by the UO’s partnership with Kaplan and geopolitical headwinds outside of the control of the university. They discussed how much the increased investment in scholarships would positively impact enrollment, the importance of attracting transfer students, and the imprudence of raising tuition to levels that would cover the projected cost increases. The group also noted the potential eventual need for the university to undergo cost cutting which would result in fewer faculty and staff on campus, adversely affecting student supports and services.

The group’s final recommendations to the president will be available in the TFAB memo.

Finally, the group thanked Kathie Stanley, Associate Vice President and Chief of Staff, who is retiring, for participating in her final TFAB meeting—she has served on the Tuition and Fee Advisory Board for over 10 years.

**Adjournment**. The meeting adjourned at 5:27 p.m.